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# Quality assurance under the open source development model

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#### Abstract

The open source development model has defied traditional software development practices by generating widely accepted products (e.g., Linux, Apache, Perl) while following unconventional principles such as the distribution of free source code and massive user participation. Those achievements have initiated and supported many declarations about the potential of the open source model to accelerate the development of reliable software. However, the pronouncements in favor or against this model have been usually argumentative, lacking of empirical evidence to support either position. Our work uses a survey to overcome those limitations. The study explores how software quality assurance is performed under the open source model, how it differs from more traditional software development models, and whether some of those differences could translate into practical advantages given the right circumstances. The findings indicate that open source has certainly introduced a new dimension in large-scale distributed software development. However, we also discovered that the potential of open source might not be exploitable under all scenarios. Furthermore, we found that many of the open source quality assurance activities are still evolving. © 2002 Elsevier Science Inc. All rights reserved.

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# 1. Introduction

Our interest in development a survey on this subject originated in the popularity gained by the open source model in the last few years through the delivery of successful products such as Linux, Apache, Perl and sendmail. This software development model seemed to be yielding products in rapid succession and with high quality, without following traditional quality practices of accepted software development models (Raymond, 1999). Furthermore, it appears that the emergence of open source might be able to challenge certain established quality assurance approaches, claiming to be successful through techniques and principles that defy some of the current and standard software development practices.

Under a traditional software development model, software quality assurance constitutes the set of sys-

tematic activities providing evidence of the ability of the software process to generate a software product that is fit to use (Schulmeyer and McManus, 1999). The activities that a traditional quality assurance group carries out, and the quantification mechanisms for those activities, have been the focus of considerable research. For example, the effectiveness of inspections and reviews, the efficiency of testing techniques, and the impact of certain development processes have all been extensively investigated (Fagan, 1986; Porter and Votta, 1995; Frankl et al., 1998; Rothermel and Harrold, 1996; Perry et al., 1994; Schulmeyer and McManus, 1999).

However, the quantification of such activities for open source is not abundant, which makes it difficult to support or deny the model's claimed advantages (Glass, 2001). In a preliminary survey, we confirmed some of the uniqueness of this model (Zhao and Elbaum, 2000). For example, we found that the most popular open source projects encouraged (and leveraged) user participation to levels not observed in more traditional software development environments. However, we also discovered that some of the open source claims could not be substantiated with the existing survey and data. In this paper, we

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present a more comprehensive survey study that attempts to further uncover how software quality assurance is performed on the open source model, how it differs from more traditional models, and whether those differences could translate into practical advantages.

In the next section we present the related work in this area and provide a concise introduction to the open source development model and its major claims. Section 3 presents the survey methodology. Section 4 introduces the major survey results. Last, Section 5 summarizes the findings of this effort.

# 2. Related work

#### 2.1. Open source model

The open source initiative and its followers propose a software development model that promotes free distribution and complete access to source code (Open source, 2002; Wu and Lin, 2001). This model has been labeled "the open source development model", "the open source model", or just plainly "open source". Its origins can be traced back to the "hacker culture" that created Unix, Linux, and parts of the Internet infrastructure (Raymond, 1999; Wu and Lin, 2001). However, recent success stories of many products developed under this model have given it enormous momentum and visibility, making it an interesting alternative for large software development companies (Behlendorf, 1999). Netscape pioneered this movement by making its browser publicly available in 1998. Other companies such as IBM, Apple, and SGI soon started to explore this path (Open source, 2002). This growth sparked a need to capture the attributes that make open source products successful (Wang and Wang, 2001), and our work fits that profile, within the area of quality assurance.

The argument behind the open source model is that source code availability allows faster software evolution. The idea is that multiple contributors can be writing, testing, or debugging the product in parallel, which supposed to accelerate software evolution. Raymond repeatedly observes that more people looking at the code, will results in more "bugs" found, which is likely to accelerate software improvements (Raymond, 2001). User participation is then a major foundation in this model, where the distinction between user and developers becomes blurrier; the motivators of that commitment have been discussed in a recent survey (Hars and Ou, 2001). The model also claims that this rapid evolution produces better software than the traditional closed model because in the later "only a very few programmers can see the source and everybody else must blindly use an opaque block of bits" (Open source, 2002). In this paper, we will be trying to quantify and analyze these statements from the quality assurance perspective.

#### 2.2. Quality assurance under the open source model

Despite the number of heated informal discussions on and about the open source development model, empirical studies regarding open source quality assurance activities and quality claims are rare (Glass, 2001). One of the exceptions is the study Mockus performed on the popular Apache web server (Mockus et al., 2000). This study gives a fairly comprehensive comparison of Apache against five commercial products in terms of developer participation, team size, productivity and defect density, and problem resolution.

Wu and Lin (2001) and Cubranic and Booth (1999) focus on cooperative work and configuration management to support distributed development. Cubranic and Booth (1999) discusses major issues of coordinating open source development projects, including collaborative communication mediums and configuration management tools. Criticisms about the lacking of high-level coordination approaches in open source community are raised, emphasizing that the most successful open source projects have a centralized control structure (e.g., Linux, Apache server). Wu and Lin (2001) concentrate in the study of three version control systems—diff and patch for Unix, RCS and CVS—that support the coordination effort required by open source development.

Another aspect that has been the target of attention is the reliability of open source systems (Glass, 2001). Miller studied the reliability of several Unix utilities and services, which included several applications that are now open source (Miller et al., 1995). The study consisted of providing random input streams to the applications in order to measure failure rate. The Gnu and Linux distribution were among the evaluated systems. The results indicated that the reliability of the "freely distributed" products was superior to those of commercial vendors, with the caveat that the compared products did not provide exactly the same services.

Our preliminary survey on open source (Zhao and Elbaum, 2000) explored quality assurance activities in open source. The results indicated that testing takes a significant portion of the software life cycle, planning is not regularly done, and user participation usually did not include looking at the source code. The findings and limitations of this study served as the motivators for the current work.

## 3. Survey methodology

## 3.1. Goals

We established three main goals for this study. First, we want to capture the quality assurance techniques used by open source developers and their perceptions about software quality. We would like to understand developers' expectations regarding the quality of their product, and whether those are met through the techniques they employ. Second, we want to quantify how much the software user really contributes to the software evolution. Quantifying this aspect will provide unique evidence on the level and type of user participation, which constitutes one of the major claimed reasons behind the open source model successes. Last, we want to determine if attributes such as project size, maturity, and programming language have an impact on how quality assurance is carried. Answering this last question will provide a valid context for the generalized statements made about the open source model potential.

# 3.2. Data collection

The first task was to identify the sample universe of open source products to initiate our study. We were familiar with many web sites hosting open source projects over the world. We decided to limit our universe to www.sourceforge.net and www.freshmeat.net (henceforth referred to as sourceforge and freshmeat) because they are well known, they host a large number of open source projects, <sup>2</sup> they include a great variety of projects, and they have the support and participation of several leaders of the open source community. Then, in order to reflect projects that are active and evolving, we reduced the pool of subjects based on posting dates, considering all projects posting a version on freshmeat from Dec 4th, 2001 to Jan 4th, 2002 (1532 postings), and all projects on sourceforge from Dec 28th, 2001 to Jan 25th, 2002 (1549 postings).

The next step was to stratify the refined universe. Our experience in the pilot survey (Zhao and Elbaum, 2000) clearly indicated that certain factors such as programming language could have a large impact on the quality assurance activities. Hence, we defined three attributes to control the influence of these factors, and obtain a sample with an even number of observations per attribute combination. The attributes are programming language (Java, c, scripting), environment (X11, windows32, web, daemon, console), and topic or application domain (communications, databases, games, internet, desktop, software development, system). We then proceeded to randomly select a project for each combination group until we had eight observations in each, or there were not more possible observations for that group. With this procedure, the maximum number of surveyed projects turns out to be 840 (7 topics  $\times$ 5 environments  $\times$  3 languages  $\times$  8 observations on each combination). Based on the fact that sourceforge hosts

three times more projects as freshmeat, we assigned 630 to sourceforge and 210 to freshmeat. Although a higher number of observations per combination would be desirable, the number eight was selected in an attempt to ensure that all combinations are balanced in terms of available observations. However, and in spite of the large universe, some combinations did not have even eight observations. We found that some combinations had very few projects (e.g., system applications are rarely programmed in Java) and many projects did not provide all the needed attributes. In spite of that, our conservative scheme let us target 474 open source projects, with a fair distribution across programming languages, environments, and topics. While planning the sampling scheme, we started the preparation of the questionnaire with 22 items organized into four groups: project characterization, respondent characterization, process, testing, and user participation and feedback. To maximize the accuracy of the answers, and minimize the load on the respondents, the questionnaire followed a multiple-choice format. In addition, an explanation describing the purpose of this survey was attached to the distributed survey. The questionnaire can be found in the appendix at the end of the paper.

# 4. Results

The data collection process was automated whenever possible. Several scripts were developed to retrieve information from web sites and contact respondents. We received a total of 232 responses, which corresponds to a respond rate of 48.5%. We did not perceive any pattern among the respondents and non-respondents that could represent any bias in the collected data. Out of the total responses, 229 were used for data analysis (three observations were not used due to corrupted response file or lack of responses). We then proceeded to interpret the collected data, using Microsoft Excel and Statistica to assist us in the analysis. The findings are presented in the following sections.

#### 4.1. General descriptive findings

The questions grouped under project characterization were used to provide a general appreciation of the project profile, including project size, staffing, number of users, release frequency, and time in the market. In our sampling, almost half of the projects fall into the small size category (1000–10,000 lines of code). Other projects are distributed in the remaining size categories as follows: tiny—10% (less than 1000 lines of code), medium— 31% (10,000–100,000 lines of code), and large–6% (more than 100,000 lines of code). Although we are not certain of the methods employed by the developers to compute

<sup>&</sup>lt;sup>2</sup> In December 2001, there were over 30,000 open source projects registered on sourceforge and  $\approx$ 9000 projects on freshmeat (with some overlapping).

the lines of code, this estimate helps us to quantify the impact of product size on different quality attributes.

The vast majority of projects are developed by tiny groups of less than five core developers (51% projects have one developer, 43% have one to five developers). Only 5% of the projects have more than five developers. However, over half (59%) of the projects said to have user groups with more than 50 people, 15% projects have 10 to 50 users, 13% have 5 to 10 users, and 10% have less than five users. Again, our source of information to estimate the number of users for each application was provided by the developers' estimates. In general, we found that developers differentiated from users in that the former had a continuous and active role in modifying the source code and building the software, while the later participated mainly through feature suggestions, bug reports, or assistance requests.

We also found that for 43% of the products, a new version is released every month. The average release intervals with other projects are: 29%—every quarter, 11%—every week. Very few projects (7%) have new versions every six months, while 10% projects answered "other" or stated that their new versions were released very irregularly. Most of these products have been posted recently, with relatively little time in the open source market. More specifically, only 10% of the projects have been in the market for more than three years, while 39% projects have been in the market for less than six months.

Most of the projects started in the tiny and small category, and tend to grow steady as they reach maturity, with over 50% of the projects being large by their third year in the market. There are some exceptions to this tendency within the medium and large new projects where, for example, 3 of the 14 large projects have recently moved from a traditional to an open source model. Fig. 1 provides more detail about the relationship between size and project maturity.

We also attempted to characterize the respondents to determine how it could impact the other responses. Although the questions leave some latitude regarding the quality of the "years of experience", it is interesting to note that most responses came from developers with several years of experience. For example, 61% of the

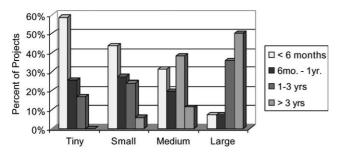


Fig. 1. Time in market by project size.

respondents had more than five years development experience, while 33% had one to five years experience. It was also very interesting to observe that 77% of the respondents performed open source development in their personal time (12% were partially supported by employer, and only 5% respondents are dedicated to open source full-time). This actually seems to reflect the "giving spirit" described by the open source promoters (Hars and Ou, 2001).

# 4.2. Process

From the pilot survey (Zhao and Elbaum, 2000) we learned that open source projects largely stay in the "ad hoc" initial phases in terms of traditional software process engineering as formulated by models like the Capability Maturity Model (Humphrey, 1989) and ISO 9000 (Baker, 2001). On the other hand, although many key process areas (KPA) defined by these process frameworks may not be applicable to open source software (e.g., subcontract, requirement, or process management and definition), some of the KPA employed by open source belong to higher maturity levels (e.g., configuration management, project tracking). Therefore, our process questions attempt to explore primarily how the open source projects support and manage change. The questions consider project purpose, changes between releases, configuration management, fault tracking systems, <sup>3</sup> and documentation.

First, we validated the anecdotal evidence presented by Raymond (2001) regarding the origin of the open source projects. Close to 60% of the projects started to meet personal needs (categorized as "external rewards motivation" by Raymond and also in (Hars and Ou, 2001)), while 28% products were initiated with the software community in mind, and 24% for company needs. <sup>4</sup> However, as projects mature and grow in size to fit the needs of more users, the tendency becomes less obvious as exposed by Fig. 2. It was also interesting to see that while 50% of web applications were started to meet company needs, less than 30% of the other type of applications had that objective, indicating a greater likelihood of open source development in a traditional business environment if the target application fits the web domain.

A second aspect we evaluated was the use of software configuration management processes and tools. Since open source is based on the premise of extensive (and likely distributed) collaboration, this aspect becomes even more critical (as addressed in Cubranic and Booth, 1999). In our survey,  $\approx 75\%$  of the respondents use configuration management tools. Within these projects,

<sup>&</sup>lt;sup>3</sup> Problem tracking and fault tracking systems are generally referred to as "bug" tracking systems within the open source community.

<sup>&</sup>lt;sup>4</sup> Note that some projects have multiple purposes.

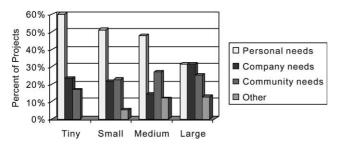


Fig. 2. Project startup purpose by project size.

89% use the CVS tool (Bar and Fogel, 2001), which was provided by default for the hosted projects. Interestingly enough, only 2% answered "not sure" to this question, the rest of the respondents were aware of the availability of these tools and their purpose. The percentages are similar for bug tracking tools. Over 61% of the projects also employ bug tracking tools, and a majority of projects use bug tracking tools provided by the host web sites.

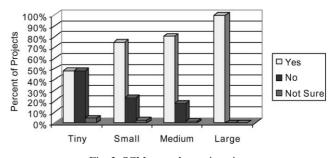
As expected, larger projects made more extensive use of the configuration management and fault tracking capabilities. However, it is noticeable that almost 50% of the tiny and most recent products make use of these facilities. Figs. 3 and 4 provides more details about the use of these supporting tools.

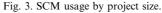
Documentation did not play such a dominant role. Over 84% of the respondents prepare a "TODO" list (including list of pending features and open bugs). 62% build installation and building guidelines, 32% projects have design documents, and 20% have documents to plan releases (including dates and content).

As evident from Fig. 5, these numbers do not vary much across the type of application type, nor did they change due to application size or time in the market.

# 4.3. Testing

Traditionally, testing constitutes the last validation stage to ensure that a product meets the user require-





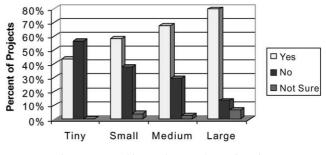


Fig. 4. Bug tracking tools usage by project size.

ments and quality specifications. Basili et al. (1996) reported than testing efforts during software maintenance at the Flight Dynamic Division of NASA Goddard ranged from 13% to 24%, while Zhang's survey (Zhang and Pham, 2000) on 13 software companies reports that the average percent of time spent in testing is 21%. Although the reported testing efforts for industry vary, it is clear that testing receives considerable attention. However, this activity seems to receive less importance in open source, where some of the validation responsibilities are (supposedly) transferred to the user (Vixie, 1999).

In the survey we found that 58% of the projects spent more than 20% of the time on testing, while more than 15% of the projects spent more than 40% of their time in

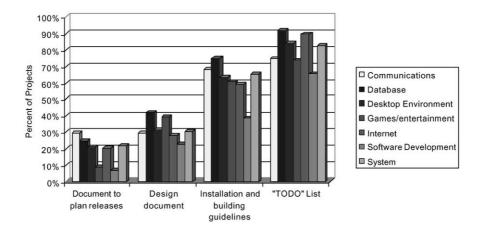


Fig. 5. Documentation by project topic.

testing. This confirms the existence of a testing activity that consumes significant resources, even though some of the testing responsibility is shifted to the user. Fig. 6 provides more insights about the testing time discriminated by project size. It seems that larger projects tend to spend less time in their testing phase compared with smaller projects.

When inquiring about testing techniques, we concentrated on a small set of testing approaches that we felt were most likely to be employed in the open source context. Preliminary evaluations of the questionnaire by a few respondents helped us to shape this list in terms of content and terminology.

Our findings indicate that 68% of the respondents "provide inputs trying to imitate user behavior", 25% "provide extreme values as inputs", 25% "use assertions (assert, Junit, others.)", and 26% people adopt other validation methodologies. The respondents were familiar with the notion of coverage, but only 5% of them employed tools to assess it accurately. Furthermore, almost 30% of the projects had an estimated coverage of less than 30%, independently of project size or maturity. Given the large percentage of time spent at the testing stage, this lack of attention to basic, accepted, and mature testing techniques was surprising. However, as projects get larger, the validation techniques tend to become a bit more mature. For example, almost 35% of the large projects use some kind of assertions. Fig. 7 presents more details about the validation activities across program size.

Another interesting fact is that only 48% of the projects use a baseline test suite to support testing. This is surprising because the lack of a baseline indicates the likely absence of regression testing, which could jeopardize the ability to generate multiple "reliable" releases in a short time frame (see Section 4.1). Even among the large systems, only 53% had a regression test suite. When categorizing by programming languages we found that over 69% of the Java projects used baseline test suites, while for C/C++ it was 41%. The availability of more open source tools to support the testing of software developed in Java might explain this variation among programming languages.

#### 4.4. User participation and feed back

Although different types of user participation are relatively common and desirable in industry (Ljung and Allwood, 1999), open source attempts to put even more emphasis on field-testing and user reviews, taking advantage of the user's willingness to experiment with an "unpolished", but free product (Vixie, 1999). This user participation and feedback constitutes one of the backbones of the open source model (Raymond, 1999), but until now there were no clear indications about the effectiveness or efficiency of that process.

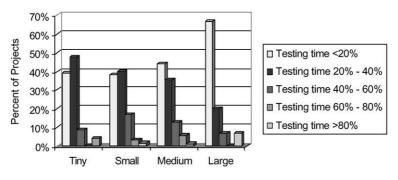


Fig. 6. Testing time by project size.

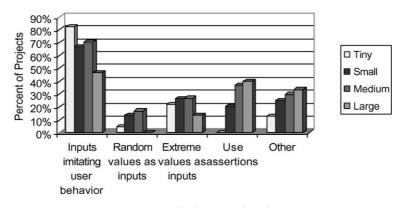


Fig. 7. Validation by project size.

We found that user suggestions generate over 20% of the changes on almost 50% of the projects. We also found that in almost 20% of the projects, the users discovered  $20{-}40\%$  of the bugs, and 44% of the respondents thought that users found "hard" bugs (not likely to be found by the developers).

Although not as extreme, respondents thought user suggestions are usually "reasonable", and only 14% people thought the users "don't help too much". Figs. 8 and 9, and Tables 1 and 2 provide more details about the user participation in the open source model.

When categorizing the influence of project size on user feedback, we found that for the choice "users found hard bugs", the percentage is higher in medium and large projects than in small and tiny projects. For example, in large projects users find 80% of the "hard" bugs, while in the tiny and small projects users find an average of 40% of the "hard" faults. Also, for the question on user change suggestions, the choice "not fitting into my design" was selected in  $\approx 20\%$  of large projects, while this response is almost absent in small projects, which indicates a higher flexibility in smaller projects to incorporate user suggestions. It is also interesting to see that user participation is reflected in a shorter feedback loop. This is more evident in medium or large products where, given the large number of users, the feedback is received sometimes in hours as evident in Fig. 10.

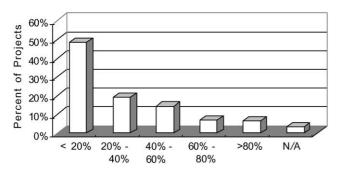


Fig. 8. Percent of "bugs" found by users.

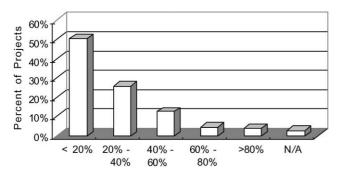


Fig. 9. Code changed by user suggestions.

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Bug locating effectiveness	Percent of projects (%)	
They found "hard" bugs that could have	44	
taken us a long time to find		
Given some more time, I would have	30	
found most of them		
They don't help too much	14	
Other	15	

Table 2 User suggesti

Jsei	suggestion	userumess	

User suggestion usefulness	Percent of projects (%)		
Very creative	25		
Reasonable	55		
Useful but not so necessary	11		
Not fitting into my application design	8		
Other	16		

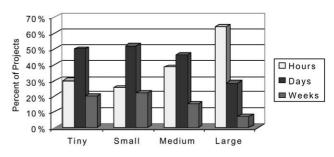


Fig. 10. How soon to hear user feedback by project size.

As shown in Fig. 11, "Users found hard bugs" for almost 60% of web applications, while only 30% for Win32 applications. This could be explained by the nature of web applications, which are distributed among many heterogeneous components and platforms that make them particularly hard to validate for an individual developer. However, more regular problems were found for Win32 applications than other categories. For the choice "They don't help much", Daemons <sup>5</sup> take the highest percentage while X11 is in the lowest percentage.

Last, we found that user contributions in terms of percentage of faults found increased for more mature products. This was expected, as products that have been in the market for longer periods of time are likely to have a greater user base. This also implies that even in the presence of a larger market and a mature product, user participation remained consistently high. Last, in Fig. 12, we observe the relationship between the time invested in testing and the percentage of faults found by the users. As expected, it is clear that users find less

<sup>&</sup>lt;sup>5</sup> A daemon is a background and long-running process without controlling terminal that provides particular services.

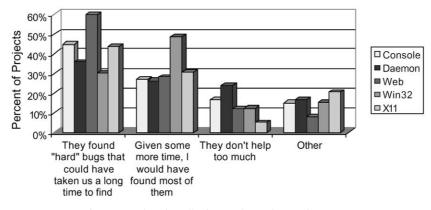


Fig. 11. Bug locating effectiveness by project environment.

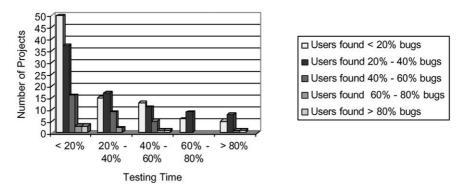


Fig. 12. Testing time vs. the percentage of faults found by users.

number of faults in projects that spend more time in testing.

#### 5. Conclusions and final remarks

Through this study we have gained a greater appreciation of the quality assurance activities employed in the open source model. Perhaps more important is that we were also able to collect evidence and quantify certain open source activities to more objectively assess the virtues of this model. We now proceed to summarize our findings, their implications, and how they can adjust the expectations on this software development model.

First, we found that the level of user participation in open source projects was extremely high, generating up to 20% of the changes for almost 50% of the projects, and discovering 20–40% of the faults in 20% of the projects. This substantiates one of the potential advantages of the model in terms of having the resources available to parallelize, for example, the task of identifying the inputs that cause failures. We cannot assert, however, whether the parallelization could be translated into debugging tasks, which would definitely require much more knowledgeable personnel. Furthermore, in some instances (e.g., Mozilla, 2002) increasing user participation has only shifted the bottleneck from detection to debugging. Also note that the activities carried by those users were significantly different depending on project size. In general, smaller projects cannot expect much contribution from the users except for feature suggestions. On the other hand, larger and more matured applications can expect users that will contribute to finding faults, but individual user's feature suggestions are likely to be discarded.

Second, we found evidence that supports the life cycle of open source projects described by Raymond (2001). Almost 60% of the projects were started to meet the developer's personal needs, later migrating to the community (if that need was common to many users) and growing in size while trying to accommodate an increasing number of features. This is a commonality with non-open source projects: successful projects grow as part of their evolution (Lehman and Belady, 1985). However, we also found an increasing number of larger projects that have been moved to the open source model, which might indicate a new tendency among the latest open source projects.

Third, the use of configuration and bug tracking tools to support collaborative and distributed software development reached  $\approx 75\%$  of the projects. This is quite greater than the 5–25% estimations for more traditional models (Estublier, 2000). The open source processes and tools for change management employed by some of the projects definitely seemed to be at the cutting edge of large-scale collaborative software development (Mozilla, 2002). However, we also realize that these numbers might be confounded by the fact that the host sites for all these projects provided a supporting tool and infrastructure to manage change (e.g., CVS repositories are provided by default by sourceforge). Still, it was very interesting to find that these types of host sites can have such a degree of impact, educating the developers and effectively shaping the open source model.

Fourth, documentation was not a high priority for most projects. A simple "TODO" list and installation guidelines were the most common documents. Although this was expected from the often loosely controlled evolution of the open source projects, it was striking that less than 20% of the projects have planned release dates. It was not clear that even mature and large projects had more formal planning, which might be a bit unsettling for companies depending on these programs.

Last, open source projects supposed to take advantage of the users to validate the software. With that premise in mind, most developers seemed to invest little time in utilizing testing techniques and tools. For example, most developers just attempt to informally imitate user behavior to test their software, and only 5% employ any tools to compute any type of test coverage. Another example is the lack of regression testing in spite of the high release rate observed across most projects. The contradiction is that over half of the projects spend over 20% of the time testing their system. Since in-house testing still takes a considerable amount of time under the open source model, embracing known and mature testing techniques would seem recommendable.

Overall there is still much to be learned about the open source model. With this effort we have started to quantify this model and its potential. However, further studies are necessary to provide additional empirical evidence to support the claims of open source promoters, to put those claims into the proper context, or to just contradict those claims. Our future work will head in that direction.

# Acknowledgements

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## Appendix A. Survey questionnaire

Part A: Project characterization

- 1. What is the estimated number of lines of code of the project?
  - A. <1000
  - B. 1000-10,000
  - C. 10,000-100,000
  - D. >100,000 Lines of code
- 2. How many software developers are actively involved in this project?
  - A. 1
  - B. 1–5
  - C. 5-20
  - D. +20
- 3. What is the estimated current number of users of this product?
  - A. 1–5
  - B. 5-10
  - C. 10-50
  - D. +50
- 4. How often are the product releases (on average)? A. Every week
  - A. LVCI Y WCCK
  - B. Every month
  - C. Every quarter
  - D. Every six months
  - E. Other
- 5. How long has the product been available in the market?
  - A. Less than six months
  - B. Between six months and a year
  - C. Between one and three years
  - D. More than three years
- Part B: Respondent characterization
- 6. Software development experience
  - A. <1 year
  - B. 1–5 years
  - C. +5 years
- 7. What level of participation do you have in the project? A. Dedicated full-time
  - B. Part-time, supported by employer
  - B. I art-time, supported by employe
  - C. Part-time, personal time
- D. Other
- Part C: Process
- 8. Did the project start to satisfy:
  - A. Personal needs
  - B. Company needs
  - C. Community needs
  - D. Other
- 9. What percentage of your product changes from release to release (major releases)?
  - A. <20%
  - B. 20-40%
  - C. 40-60%
  - D. 60-80%
  - E. >80%

- 10. Do you use software configuration management tools (version control tools)?
  - A. Yes (Name
  - B. No
  - C. Not sure
- 11. Do you use any "bug" tracking tool?
  - A. Yes (Name
  - B. No
  - C. Not sure
- 12. Which of the following documents is used to support the project?
  - A. Document to plan releases (dates and content)

)

- B. Design document
- C. Installation and building guidelines

D. "TODO" List (including list of pending features and open bugs)

- Part D: Testing
- 13. How do you validate your product before release?
  - A. Provide inputs trying to imitate user behavior (ad hoc)
    - B. Use script to provide random values as inputs
    - C. Provide extreme values as inputs
    - D. Use assertions (assert, Junit, others)
    - E. Other
- 14. What percentage of your time and effort is spent on testing?
  - A. <20%
  - **B**. 20–40%
  - C. 40-60%
  - D. 60–80%
  - E. >80%
- 15. Do you have a "baseline" test suite that you re-run on your software before every release?
  - A. Yes
  - B. No
- 16. What percentage of source code is covered by the testing activity?
  - A. <20%
  - B. 20-40%
  - C. 40-60%
  - D. 60-80%
  - E. >80%
- 17. The previous coverage information was based on: A. Reports by coverage tool (Name it: )
  - B. Personal estimation
- Part E: Users participation and feedback
- How soon after release do you hear back from users?
  A. Hours
  - B. Days
  - C. Weeks
- 19. What percentage of "bugs" did users find?
  - A. <20%
  - **B.** 20–40%
  - C. 40–60%
  - D. 60-80%
  - E. >80%

- 20. What percentage of code has changed in response to users suggestions?
  - A. <20%
  - **B**. 20–40%
  - C. 40–60%
  - D. 60-80%
  - E. >80%
- 21. How do you evaluate the "bug" locating effectiveness of external users?

A. They found "hard" bugs that could have taken us a long time to find

B. Given some more time, I would have found most of them

- C. They don't help too much
- D. Other
- 22. The modifications suggested by users, are:
  - A. Very creative
  - B. Reasonable
  - C. Useful but not so necessary
  - D. Not fitting into my application design
  - E. Other

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